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Academic Researcher
Prague University of Economics and Business
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CURRENT RESEARCH INTERESTS

- Family and corporate governance in the family-owned firm and its relationship to family and firm-related performance outcomes.
- Knowledge management and determinants of innovation in the small and medium sized enterprise (family and non-family owned).
- The effect of culture and other institutional variables on commercial and social entrepreneurship activity.
- Antecedents of corporate social responsibility and sustainable entrepreneurship, especially in SMEs and other family-owned firms.

EDUCATION

1980	University of Michigan, Ann Arbor, MI Ph.D., Organization Psychology
1976	University of Michigan, Ann Arbor, MI M.A., Organization Psychology
1976	University of Leiden, Leiden Drs., Experimental Psychology
1973	Radcliffe College, Harvard University, Cambridge, MA A.B., Psychology (experimental), cum laude

PROFESSIONAL EXPERIENCE

2023--- Prague University of Economics and Business Academic Researcher, Department of Strategy Member, Center for Family Business
 2023--- Eastern Michigan University

Full Professor Emeritus
Department of Management

2010-2023 EDHEC Business School, Roubaix (Lille Campus)

Full Professor of Management, specialized in Entrepreneurship and Family Business.

2007-2010 Nijenrode Business University, Breukelen

Full Professor (Hoogleraar) of Entrepreneurship

Program Director, International MBA Program (2007-2009) Program Director, Executive MBA Program (2007-2009) Major initiative: Restructuring of the IMBA program.

Lorraine M. Uhlaner, Ph.D

2004-2009 Max Planck Institute, Jena

Senior Research Fellow, Entrepreneurship, Culture and Family Business

2000-2007 Erasmus University Rotterdam, Rotterdam

Director, European Family Business Institute (2003-2007)

Co-coordinator, Part-time Doctorandus (PTO) Program in Entrepreneurship for the Rotterdam

School of Management (Fall 2000-2004)

Associate Professor, Rotterdam School of Management

Visiting Professor, Organization and Entrepreneurship (2000–2002)

2000-2007 EIM Business and Policy Research, Zoetermeer

Various projects under contract in family business and entrepreneurship

1981-2001 Eastern Michigan University, Ypsilanti, MI

Full Professor of Management (tenured), College of Business (1991-2001)

Member graduate school faculty: MS in HRM and Organization Development Project

Associate Professor (1986-1991)

Director, Program Development and Research, Center for Entrepreneurship (1987-1988)

Director, College of Business Service Center, (1986-1987) Founding Director, Center for Entrepreneurship (1986-1987)

Assistant Professor (1981-1986)

1979-1981 Michigan State University, East Lansing, MI

Assistant Professor in Industrial/Organizational Psychology (1980-1981), Instructor (1979-

1980)

JOURNAL ARTICLES¹

Zhou, H., Uhlaner, L.M., & Jungst, M. (2023). Knowledge management practices and innovation: A deliberate innovation management model for SMEs, *Journal of Small Business Management*, 61(4), 2126-2159, DOI: 10.1080/00472778.2021.1888383 Click to download Youtube video.

Hoogendoorn, B., Uhlaner, L. M., van der Zwan, P., & Stephan, U (2022). Entrepreneurship, age, and social value creation: A constraint based individual perspective, *Journal of Small Business Development*. https://doi.org/10.1080/00472778.2022.2133128

Feldmann, M., Lukes, M. & Uhlaner, L.M. (2022). Disentangling Succession and Entrepreneurship Gender Gaps for Young Adults: Social Role and Family Embeddedness Considerations, *Small Business Economics*, 58(2), 997-1013. <u>click to download</u> full article.

Uhlaner, L.M., De Massis, A., Jorissen, A., & Du, Y. (2021), Are outside directors on the small and medium-sized enterprise board always beneficial? Disclosure of firm-specific information in board-management relations as the missing mechanism. *Human Relations*. 74(11), 1781-1819. click to download. Click to download.

Karmeni, K., Uhlaner, L. and Lucianetti, L. (2021), "The novelty-centered business model: a transition mechanism between exploration and exploitation in SMEs", Journal of Small Business and Enterprise Development, Published on line Dec. 9, 2021. https://doi.org/10.1108/JSBED-06-2021-0221

Michiels, A., Arijs, D. & Uhlaner, L. (2021). Formal HRM in family SMEs: The role of family-centered goals and family governance, *Review of Managerial Science*. Published online Dec. 8, 2021. https://doi.org/10.1007/s11846-021-00509-1

Hnilica, J., Uhlaner, L.M., Mache, O., Kubicek, A., Lukes, M., Jurek, M. & Stamfestova P. (2019), The role of responsible ownership and family in privately held firms with multiple owners: Preliminary findings from the Czech republic, *Central European Business Review*, 8(5), 1-17. Click to download full article

Molly, V., Uhlaner, L.M., De Massis, A., & Laveren, E. (2019), Family-oriented goals and the family firm's debt rate: The mediating effect of family board representation, *Small Business Economics*, 53(1), 269-286. Click to download abstract

Ahrens J., Uhlaner L., Woywode M. & Zybura J. (2018). "Shadow emperor" or "loyal paladin"? – The Janus face of previous owner involvement in family firm successions, *Journal of Family Business Strategy*, 9(1), 73-90. click to download abstract

De Massis, A., David Audretsch, D., Lorraine Uhlaner, L. & Nadine Kammerlander, N. (2018). Perspective: Innovation with limited resources: Management lessons, from the German Mittelstand, *Journal of Product Innovation Management*, 35(1), 125-146. click to download full article. Click to download Youtube video Michiels A., Uhlaner L.M., & Dekker J. (2017). The effect of family business professionalization on dividend

- payout, *Journal of Small Business and Enterprise Development*, 24 (4), 971-990. <u>click here to download</u> Uhlaner, L.M. (2016). Responsible ownership in the privately-held (family and nonfamily) firm: A research agenda and latest findings, Przedsiebiorczosc I Zarzadzanie (*Entrepreneurship and Management*), Vol 17 (6), Part I, 9-30.
- Uhlaner, L.M., Matser, I., Berent-Braun, & M.M Flören, R.H. (2015). Linking Bonding and Bridging Ownership Social Capital in Private Firms: Moderating Effects of Ownership-Management Overlap and Family Firm Identity. *Family Business Review*, 28(3), 260-277.
- Stephan, U., Uhlaner, L.M., & Stride, C.B. (2015). Institutions and social entrepreneurship: The role of institutional voids, institutional support, and institutional configurations. *Journal of International Business Studies*, 46(3), 308-331. click here to download.
- Teeffelen, L., van, Weesie, E., & Uhlaner, L.M. (2014). Altering student preferences for takeover entrepreneurship: Action research based on threshold theory. *International Journal of Entrepreneurship and Small Business*, 23(4), 568-586.
- De Maere, J., Jorissen, A., & Uhlaner, L. M. (2014). Board Capital and the Downward Spiral: Antecedents of Bankruptcy in a Sample of Unlisted Firms. *Corporate Governance: An International Review*, 22(5), 387-407.
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- Kirzner, O.F. & Uhlaner, L.M. (2013). The role of specialization in mutual fund investment strategies: An exploratory study of the life sciences industry. *Journal of Commercial Biotechnology*, 19(3), 20-31.
- Teeffelen, L. van, & Uhlaner, L.M. (2013). Firm resource characteristics and human capital as predictors of exit choice: An exploratory study of SMEs. *European Research Journal*, 3(1), 84-108.
- Uhlaner, L.M., Berent-Braun, M.M., Jeurissen, R., & Wit, G. de (2012). Beyond size: Predicting engagement in environmental practices of Dutch SMEs. *The Journal of Business Ethics*, 109(4), 411-429. (DOI) 10.1007/s10551-011-1137-x.
- Uhlaner, L.M., Kellermanns, F.W., Eddleston, K.A. & Hoy, F. (2012). The entrepreneuring family: A new paradigm in family business research. *Small Business Economics Journal*, 38(1), 1-11.
- Berent-Braun, M.M. & Uhlaner, L.M. (2012). Family governance practices and teambuilding: Paradox of the enterprising family. *Small Business Economics Journal*, 38(1), 103-119.
- Berent-Braun, M.M. & Uhlaner, L.M. (2012). Responsible ownership behaviors and financial performance in family-owned businesses. *Journal of Small Business and Enterprise Development*, 19(1), 20-38.
- Flören, R.H., Uhlaner, L.M. & Berent-Braun, M.M. (2011). Ondernemerschap en het familiebedrijf, *ESB: Economisch Statistische Berichten*, 96(4609S), 66-72.
- Ulijn, J., Aaltio, I., Guerra, G. & Uhlaner, L.M. (2011). Cooperation and teamwork in technology start-ups: reflected in some Italian, British, Dutch and German findings. *International Journal of Entrepreneurship and Small Business*, 14(1), 100-126.
- Uhlaner, L.M., Ulijn, J., Jenniskens, I., & Groen, A. (2011). Social, cultural and human capital in European SMEs: An introduction. *International Journal of Entrepreneurship and Small Business*, 14(1), 1-13.
- Teeffelen, L. van, Uhlaner, L.M. & Driessen, M. (2011). The importance of specific human capital, planning and familiarity in Dutch small firm ownership transfers: A seller's perspective. *International Journal of Entrepreneurship and Small Business*, 14(1), 127-148.
- Stephan, U. & Uhlaner, L.M. (2010). Performance-based vs. socially-supportive culture: A cross-national study of descriptive norms and entrepreneurship. *Journal of International Business Studies*, 41(8), 1347-1364.
- Teeffelen, L. van & Uhlaner, L.M. (2010). Strategic renewal after ownership transfers in SMES: Do successors actions pay off? *International Journal of Entrepreneurial Venturing*, 2(3/4), 347-365.
- Uhlaner L.M., Wright M. & Huse, M. (2007). Private firms and corporate governance: An integrated economic and management perspective, *Small Business Economics Journal*, 29(3), 225-241.
- Uhlaner, L.M. & Thurik, A.R. (2007). Post materialism influencing total entrepreneurial activity across nations. *Journal of Evolutionary Economics*, 17(2), 161-185.
- Uhlaner, L.M., Flören, R. & Geerlings, J.R. (2007). Ownership commitment, family ownership and performance in the privately-held firm, *Small Business Economics Journal*, 29(3), 275-293.
- Kok, J.M.P. de, Uhlaner, L.M. & Thurik, A.R. (2006). Professional HRM Practices in family-owned-managed enterprises, *Journal of Small Business Management*, 44(3), 441-460.
- Verheul I., Uhlaner, L.M. & Thurik, A.R. (2005). Business accomplishments, gender and entrepreneurial self-image, *Journal of Business Venturing*, 20(4), 483-518.
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- Uhlaner, L.M., Goor-Balk, H.J.M. van & Masurel, E. (2004). Family business and corporate social responsibility in a sample of Dutch firms, *Journal of Small Business and Enterprise Development*, 11(2), 186-194.
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- Thurik A.R., Wennekers, A.W.E. & Uhlaner, L.M. (2002). Entrepreneurship and economic performance: A

- Macro perspective, *International Journal of Entrepreneurship Education*, 1(2), 157-179. (Renamed *International Review of Entrepreneurship* in 2009).
- Wennekers, A.W.E., Uhlaner, L.M. & Thurik, A.R. (2002). Entrepreneurship and its conditions: A macro perspective, *International Journal of Entrepreneurship Education*, 1(1), 25-64. (Renamed *International Review of Entrepreneurship* in 2009).
- Kok, J. de & Uhlaner, L.M. (2001). Organization context and human resource management in the small firm, *Small Business Economics Journal*, 17(4), 273-291.
- Hendrickson, L.U. & Tuttle, D.B. (1997). Dynamic management of the environmental enterprise: A qualitative analysis, *Journal of Organizational Change Management*, 10(4), 363-382.
- Hendrickson, L.U. & L Abbe Wu, N. (1993). Technical mastery: Basis for productive strategic manufacturing management, *Productivity*, 34(2), 199-207.
- Hendrickson, L.U. (1992). Bridging the gap between organization theory and the practice of managing growth: The Dynamic System Planning model, *Journal of Organizational Change Management*, 5, 18-31.
- Hendrickson, L.U. (1985). A closer look at life and career planning. In *National Business Employment Weekly*, September 29.
- Hendrickson, L.U. & Weber, P.B. (1985). Rising to the top as a corporate director. In *National Business Employment Weekly*, March 24.

BOOKS AND MONOGRAPHS¹

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- Uhlaner, L.M. (2008). *The role of ownership in governance: A neglected focus in entrepreneurship and management research*, Inaugural Lecture. Breukelen: Nijenrode Business University. (See http://www.nyenrode.nl/facultyandresearch/Documents/Lectures/uhlaner.pdf).
- Uhlaner, L.M. (2008). *The role of ownership in governance: A neglected focus in entrepreneurship and management research*, Inaugural Lecture. Breukelen: Nyenrode Business University. (See http://www.nyenrode.nl/facultyandresearch/Documents/Lectures/uhlaner.pdf).
- Hendrickson, L.U. & Psarouthakis, J. (1998). *Dynamic management of growing firms: A strategic approach*, second edition. Ann Arbor: The University of Michigan Press.

BOOK CHAPTERS¹

- Uhlaner, L. M. (2013). Corporate governance and the family business. In M. Lückerath-Rovers, B. Bier, H. van Flören, R., Berent-Braun, M., Uhlaner, L.M. & de Nooijer, C. (2013). Corporate governance en het familiebedrijf es & M. Kaptein (Eds.), *Jaarboek Corporate Governance* 2013-2014 (pp. 89-104). Deventer, Kluwer.
- Uhlaner, L.M. (2013). Family business and corporate governance. In M. Wright, D. Siegel, K. Keasey, & I. Filatotchev (Eds.), *Oxford handbook of corporate governance* (pp. 389-420). Oxford: Oxford University Press.
- Uhlaner L.M., Wright M. & Huse, M. (2011). Private firms and corporate governance: An integrated economic and management perspective. In D.B. Audretsch & E.E. Lehmann, (Eds.), *Corporate governance in small and medium sized firms* (pp. 155-176). Cheltenham: Edward Elgar Publishing. (Originally published in 2007 in *Small Business Economics Journal*).
- Uhlaner, L.M. & Thurik, A.R. (2010). Postmaterialism influencing total entrepreneurial activity across nations. In A. Freytag & A.R. Thurik (Eds.), *Entrepreneurship and Culture* (pp. 301-328). Heidelberg: Springer.
- Uhlaner, L.M. (2010). 1.3. Make growth happen. In A. Jolly (Ed.), *The growing business handbook: Inspiration & advice from successful entrepreneurs & fast-growing UK Companies*, 12th Edition. (pp. 13-16). London: Kogan Page Ltd.
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- Uhlaner, L.M., Goor-Balk, H.J.M. van, & Masurel, E. (2008). Family business and corporate social responsibility in a sample of Dutch firms. In V. Gupta, N. Levenburg, L. Moore, J. Motwani, and T. Schwarz (Eds.), *Culturally sensitive models of family business in Germanic Europe: A compendium using the GLOBE paradigm* (pp. 184-201). Hyderabad: ICFAI University Press. (Republication of Uhlaner, Van Goor-Balk & Masurel, 2004).
- Uhlaner, L.M., Kemp, R., Tan, S. & Meijaard, J. (2008). Chapter 8: The link between family orientation, strategy, and innovation in Dutch SMEs, a longitudinal analysis. In H. Landström, H. Crijns, E. Laveren, & D. Smallbone (Eds.), *Entrepreneurship, sustainable growth and performance: Frontiers in European*

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- Ulijn, J., Frankort, H.T.W., & Uhlaner, L.M. (2007). Chapter 1: The influence of national culture on cooperative attitudes in high technology start-ups. In J. Ulijn, J.D. Drillon, and F. Lasch (Eds.), Entrepreneurship, cooperation and the firm: The emergence and survival of high technology ventures in Europe (pp. 55-88). Cheltenham: Edward Elgar Publishing.
- Thurik, A.R., Wennekers, S. & Uhlaner, L.M. (2006). Entrepreneurship and economic performance: A macro perspective. In A.E. Burke (Ed.), *Modern perspectives on entrepreneurship: The latest advances in entrepreneurship from some of the leading minds in the field* (pp. 47-68). Dublin: Senate Hall Academic Publishing (republication of Thurik, Wennekers & Uhlaner, 2002).
- Uhlaner, L.M. & Santen, J. van (2007). Chapter 8: Organization context and knowledge management in SMEs: A study of Dutch technology-based firms, in L. Iandoli, H. Landström, & M. Raffa, (Eds.), *Entrepreneurship, competitiveness and local development Frontiers in European research* (pp. 170-199). Cheltenham: Edward Elgar Publishing.
- Uhlaner, L.M. (2006). Business family as team: Underlying force for sustained competitive advantage. In P. Poutziouris, K.X. Smyrnios, & S. Klein (Eds.), *Handbook of research on family business* (pp. 125-144). Cheltenham: Edward Elgar Publishing.
- Hofstede, G., Noorderhaven, N., Thurik, A.R., Wennekers, A.R.M., Wildeman R.E. & Uhlaner, L.M. (2004). Culture's role in entrepreneurship: Self-employment out of dissatisfaction. In T. Brown & J. Ulijn, (Eds.), *Innovation, entrepreneurship and culture: The interaction between technology, progress and economic growth* (pp. 162-203). Cheltenham: Edward Elgar Publishing.
- Uhlaner, L.M., Dekkers, E. & Verheul, I. (2003). Chapter 15: Ondernemen in het familiebedrijf (Entrepreneurs in the Family Firm). In P.A. Risseeuw en A.R. Thurik (Eds.), *Handboek ondernemers en adviseurs:*Management en economie van het midden- en kleinbedrijf, (Handbook for entrepreneurs and advisors:

 Management and economics in the small to medium sized firm) (pp. 279-299). Deventer: Kluwer.
- Thurik, A.R., & Uhlaner, L.M. (2003). Chapter 2: MKB en Ondernemerschap in de moderne economie (SMEs and entrepreneurship in the modern economy). In P.A. Risseeuw en A.R. Thurik (Eds.), *Handboek ondernemers en adviseurs: Management en economie van het midden- en kleinbedrijf* (Handbook for entrepreneurs and advisors: Management and economics in the small to medium sized firm) (pp. 15-32). Deventer: Kluwer.

CONFERENCE PAPERS AND RESEARCH REPORTS (FROM 2010)¹

- Machek, Ondrej, Hnilica, Jiri, Kubecik, Ales, and Lukes, Martin (2020). Bonding, Bridging and Innovativeness in Czech firms (tentative), co-authors:, XXXI ISPIM Innovation Conference, ISPIM, Berlin, Germany, 7-10, 2020.
- Uhlaner, L.M, Lukes, M.Machek, O., & Hnilica, J. (2020). SME Ownership Social Capital's Role in Fostering Firm Innovativeness. Accepted to 5th International Family Business Reserach Forum (IFERA). (conference cancelled).
- Canovi, M., Uhlaner, L. M., & Pradies, C., (2020). A paradox lens on how organizational identity shapes corporate entrepreneurship in family firms, 1st Virtual Family Business Research & Practice Conference, International Council for Small Business, Washington D.C., May 25-26. (Also presented at the 3rd Fundação Amélia de Mello Leadership, Paradox & Plurality Meeting, May 22. (Virtual conference, originally planned for Lisbon, Portugal).
- Canovi, M., Ciravegna, L., Uhlaner, L. M., & Rattalino, F.(2019). Identity activation: how family owners' social and personal identities shape corporate entrepreneurship in family firms. 4th International Family Business Research Forum, Monaco, 4-5 April.
- Feldman, M., Lukes, M., & Uhlaner, L.M. (2018). Entrepreneurial career choices of youth from enterprising families: Successor versus founder. Academy of Management, Chicago, August 10-14. (Earlier version presented at EURAM, 2018, Reykjavik, June 18-22.)
- Michiels, A., Arijs, D. & and Uhlaner, L. (2018). Formal HRM practices in family firms: Through the lens of family-centered noneconomic goals and family governance. International Family Enterprise Academy (IFERA), Zwolle, July 3-6.
- Du, Y., Jorissen, A., & Uhlaner, L.M. (2018). Outside Director and the Disclosure of Firm-Specific Information to the Board of Directors in Privately Held Firms. International Family Enterprise Academy (IFERA), Zwolle, July 3-6. (Best paper in Practice Award).
- Du, Y., Jorissen, A., & Uhlaner, L.M. (2018). Consequences of Disclosure of Firm-Specific Information to the Board of Directors in Privately Held Firms, EURAM, Reykjavik, June 18-22.
- Uhlaner, L.M., Berent-Braun, M. M. & Campopiano, G. (2018). SME engagement in environmentally friendly practices: A willingness-ability paradigm. Academy of Management, Chicago, August 10-14. (Earlier version presented at EURAM, 2018, Reykjavik, June 18-22.).
- Flören, R., Berent-Braun, M., Uhlaner, L.M. (2017). Symposium: Lessons in Longevity: An exploratory study of

- Dutch family-owned firms. Academy of Management, Atlanta, August 3-8
- Du, Y., Jorissen, A., & Uhlaner, L.M. (2017), Outside directors and board task performance in privately-held family firms: Exploring the mediating effect of board information, 13th Workshop on Family Firm Management Research, Bilbao, Spain, May 25-27.
- Hoogendoorn, B., de Kok, J., Uhlaner, L.M., van der Zwan, P., & Stephan, U. (2016), Age and new business creation: Social and commercial businesses, RENT XXX Research in Entrepreneurship and Small Business, Antwerp, Belgium, Nov. 16-18.
- Molly, V., Uhlaner, L.M., & Laveren, E. (2016). Family-oriented goals and the family firm's debt rate: The mediating effect of family board representation, RENT XXX Research in Entrepreneurship and Small Business, Antwerp, Belgium, Nov. 16-18.
- Ahrens J., Uhlaner L., Woywode M. & Zybura J. (2016). The Janus-face of CEO retention: CEO succession & performance under unity of ownership & control. Academy of Management, Anaheim, California August 5-9, 2016. Revised version presented at 2nd International family Business Research Forum, Capri, September 15-17.
- Michiels, A., Dekker, J. & Uhlaner, L.M. (2015). The effect of family business professionalization on its dividend policy. International family Enterprise Research Academy (IFERA), Annual Conference, Hamburg Institute of Family Owned Business, June 30-July 2.
- Molly, V., Uhlaner, L, & Laveren, E. (2015). The relation between family-oriented goals and the firm's debt rate, and the moderating role of family board representation. International family Enterprise Research Academy (IFERA), Annual Conference, Hamburg Institute of Family Owned Business, June 30-July 2.
- Uhlaner, L.M., Matser, I., Berent-Braun, M.M., De Massis, A., & Flören, R., (2015), Ownership social capital, product innovation outputs and the moderating role of ownership-management overlap. European Academy of Management EURAM '15, Kozminksi University, Warsaw, Poland, June 17-20, 2015.
- Uhlaner, L.M., Berent-Braun, M.M., Eddleston, K. & Floren, R., (2015), Pro-environmental behavior in SMES: The influence of social norms and perceived image and financial benefits. European Academy of Management EURAM '15, Kozminksi University, Warsaw, Poland, June 17-20, 2015.
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- Süss, J., Berent-Braun, M.M., Uhlaner, L.M., & Flören, R.H. (2014). The economic and emotional value of governing the business-owning family, IFERA conference, Lappeenranta University of Techology, Lappeenranta, Finland, June 24-27.
- Berent-Braun, M.M., Eddleston, K., Uhlaner, L.M., & Flören, R.H. (2014). Environmentally Responsible Behavior in SMEs: Testing for moderator effects of family relationships, 10th Workshop of Family Firm Management, EIASM, Bergamo, Italy, May 23-24.
- Berent-Braun, M.M., Uhlaner, L.M., & Flören, R.H. (2013). Unfolding the relationship between ownership social capital and the performance of privately-held firms: Testing for lagged effects, IFERA conference, St. Gallen, Switzerland, July 2-5.
- Uhlaner, L.M. & Grillot, A. (2013). A change management approach to sustainability in small and medium enterprise, Ecological Economics and Institutional Dynamics, 10th biennial conference of the European Society for Ecological Economics, Université, Lille, France, June 18-21.
- Matser, I., Uhlaner, L.M., Berent-Braun, M.M., & Flören, R.H. (2013). Role conflicts or role synergies?: the relative success of copreneurial teams, 9th Workshop On Family Firm Management Research, University of Jyväskylä, Helsinki, Finland, May 24-25.
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- Uhlaner, L.M., Pavluchenkova, V., Berent-Braun, M.M., & Flören, R.H. (2012). How to be an effective owner? Responsible ownership and financial performance in family and non-family firms, RENT XXVI 2012, EM

- Lyon, Lyon, France, November 21-23.
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- Zhou, H. & Uhlaner, L.M. (2012). KM as a strategic tool to foster innovativeness in SMEs, 2nd SMG absorptive capacity conference, Copenhagen Business School Copenhagen, Denmark, November 15-16.
- Teeffelen, L. van & Uhlaner, L.M. (2012). Prediction of exit choice in SMEs: An exploratory study, Inaugural European Entrepreneurship Research Forum, SDA Bocconi University, Milan, Italy, October 11-12.
- Matser, I., Uhlaner, L.M., Berent-Braun, M.M., & Flören, R.H. (2012). Ownership social capital and product innovation in private firms: Impact of family involvement, 12th annual IFERA Family Business Research Conference, June 26-29, Université Bordeaux IV, Bordeaux, France.
- Molly, V., Uhlaner, L.M., & Laveren, E. (2012). The impact of family commitment on family and financial business performance: the moderating role of generational involvement, 12th annual IFERA Family Business Research Conference, Université Bordeaux IV, Bordeaux, France, June 26-29.
- Uhlaner, L.M., Pavluchenkova, V., Berent-Braun, M.M., & Flören, R.H. (2012). How owners should act: Responsible ownership and financial performance in privately-held firms, EURAM 12th annual conference, Erasmus University Rotterdam, Rotterdam, the Netherlands, June 6-7.
- Matser, I., Uhlaner, L.M., Berent-Braun, M.M. & Flören, R.H. (2012). Bridging vs. bonding: Ownership social capital and product innovation in private firms, EFMD Entrepreneurship Conference, Maastricht University, Maastricht, the Netherlands, March 5.
- Matser, I., Uhlaner, L.M., Berent-Braun, M.M. & Flören, R.H. (2011). Social capital and Product Innovation: Bonding vs. bridging social capital in a sample of Dutch privately-held firms, Rent XXV, Research in Entrepreneurship and Small Business, University of Nordland, Bodø, Norway, November 16-18.
- Matser, I., Uhlaner, L.M., Berent-Braun, M.M. & Flören, R.H. (2011). Ownership social capital and product innovation in private firms: Bridging vs. bonding, 34th Annual ISBE (Institute for Small Business and Entrepreneurship) Conference, Sheffield University, Sheffield, UK, November 9-10.
- Stephan, U. & Uhlaner, L.M. (2011). Institutional support vs. Institutional void theory in predicting social entrepreneurship: A cross-national study of culture and size of state sector, 34th Annual ISBE (Institute for Small Business and Entrepreneurship) Conference, Sheffield University, Sheffield, UK, November 9-10.
- Stephan, U. & Uhlaner, L.M. (2011). Configurations of formal and informal institutions predicting social entrepreneurship: Effects of national culture and government size, 71st annual meeting, Academy of Management, San Antonio, TX, August 12-16.
- Berent-Braun, M.M., Uhlaner, L.M. & Flören, R.H. (2011). Ownership social capital and firm performance: Evidence from a Dutch sample, 11th Annual IFERA World Family Business Research Conference, Palermo, Italy, June 28-1 July. (Nominated for Best Paper Award).
- Berent-Braun, M.M., Uhlaner, L.M. & Flören, R.H. (2011). Family business in the Netherlands: Characteristics and success factors, 11th Annual IFERA World Family Business Research Conference, Palermo, Italy, June 28-1 July.
- Matser, I., Berent, M.M., Uhlaner, L.M. & Flören, R.H. (2011). The creation of ownership social capital in family firms and non-family firms: How does family influence shape the development of ownership social capital? 7th Workshop on Family Firms Management Research, Witten, Germany, May 27-29. (Received Best Paper Award).
- Berent-Braun, M.M., Uhlaner, L.M. & Flören, R.H. (2010). Ownership social capital and firm performance in the private firm: Evidence from a Dutch sample, RENT XXIV Research in Entrepreneurship and Small Business: The Entrepreneurial Process in a Changing Economy, Maastricht, November 17-19. (Earlier version presented at 27th International Congress of Applied Psychology, Melbourne, Australia, July 11-16, as part of symposium).
- Teeffelen, L. van, Leroy, H., & Uhlaner, L.M. (2010). What are the main drivers for exit choice in SMEs: Owner or firm characteristics, RENT XXIV Research in Entrepreneurship and Small Business: The entrepreneurial process in a changing economy, Maastricht, the Netherlands, November 17-19.
- Stephan, U. & Uhlaner, L.M. (2010). A cross-country study of social entrepreneurship: Comparing effects of postmaterialism values, social capital norms and government size, 4th annual GEM Research Conference, Imperial College London, London, UK, September 30-October 2.

KEYNOTE ADDRESSES, INVITED TALKS, NONACADEMIC PRESS RELEASES (FROM 2014)¹

- Valedictory Lecture: The privately held firm: Implications from past research plus a look ahead, EDHEC Business School, Roubaix, France, Sept. 28.
- Invited speaker: Owning group dynamics in the privately held firm: A research agenda and latest findings, Brownbag seminar, Lancaster Business School, Lancaster, U.K., May 11

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- Invited speaker: Owning group dynamics in the privately held firm: A research agenda and latest findings, Brownbag seminar, Montpelier Business School, Montpelier, France, April 8.
- Invited talk (webinar): Family Entrepreneurship: A Paradox Lens on How Family Owners'
 Multiple Identity Orientations Shape Corporate Entrepreneurship in Family Firms, University of Bath, Bath, U.K., Oct 27.
- 2017 (with Stephan, U., & Drencheva, A) (2017). Keynote: Culture's consequences for entrepreneurship: A review and framework. EAWOP Small Group Meeting: A cross cultural perspective on proactive work behaviours. ESSEC Business School, May 15-16, 2017.

Keynote address: The role of ownership in SME product innovation: A social capital perspective, Innovation Management, Entrepreneurship and Sustainability (IMES) Conference, University of Economics, Prague, May 25, 2017.

Invited presentation, "Responsible ownership in the family firm and its impact on firm performance," EDHEC Research Day, March 14, 2017.

2016 Keynote address, Responsible Ownership in the Privately-Held (Family and Nonfamily) Firm: A research agenda and latest findings, Sixth Scientific conference, Family Businesses, Lodz, Poland, May 17, 2016

Invited talk: Responsible Ownership in the Privately-Held (Family and Nonfamily) Firm: A Research agenda and latest findings, Aston Business School, Birmingham, U.K., May 5, 2016

Eddleston, K. & Uhlaner, L.M., (2015) Liability of Newness in different cycles of Entrepreneurship, as part of workshop titled: 50 Years of Liabilities of Newness Research:
 Assessing Progress and Exploring Future Research, Workshop, Academy of Management, 75th Meeting, Vancouver, British Columbia, Canada, August 8-11.

Discussant, Nurturing Scholars New to Family Entrepreneurship: Professional Development Workshop, Academy of Management, 75th Meeting, Vancouver, British Columbia, Canada, August 8-11.

Responsible Ownership in the Family Firm, EDHEC Business School, Family Business Centre, Paris, France, Presentation, May 20.

What lies within the responsible owner, Tharawat Magazine, May/July, Issue #26, pp. 58-61.

What can social entrepreneurship researchers learn from family business scholars? Member, Panel discussion, Professional Development Workshop organized by S. Bacq and T. Lumpkin, Academy of Management Conference, Philadelphia, PA, August 1-5.

WIFU PhD/Research Seminar at Witten/Herdecke University, Witten, Germany, Family business and entrepreneurship research: Applying and testing research frameworks effectively, 15 May.

Press release Staff of the Economic Voice, New research outlines the ingredients for a successful 'Big Society' The Economic Voice, Sunday, Nov. 22.

BOARD MEMBERSHIPS AND PROFESSIONAL SERVICE (SINCE 2010)¹

- Reviewer: Research Foundation-Flanders (FWO), Belgium (periodic requests—2018)
- Member, Scientific Committee, Family Business Research Special Interest Group (SIG), of European Academy of Management (EURAM). (past)
- Conference Committee, European Conference on Innovation and Entrepreneurship. (since 2010).
- Senior Advisor and member, International Network for Psychology of Entrepreneurship Research and Education (INPERE) www.inpere.org. (2006-2016)
- Member, Academic Advisory Board, European Forum for Entrepreneurship Research (EFER), Brussels (2013-2016)
- Reviewer for the following journals:
 - Academy of Management Learning & Education
 - o Entrepreneurship Research Journal
 - o Entrepreneurship: Theory and Practice (Editorial Review Board)
 - o Entrepreneurship and Regional Development

- o European Management Journal
- o Family Business Review
- o International Journal of Entrepreneurship and Small Business
- o International Small Business Journal
- o Journal of Business Venturing (Editorial review board)
- o Journal of Management Studies
- o Journal of Organizational Change Management
- o Journal of Small Business Management
- Small Business Economics Journal

CURRENT PROFESSIONAL AFFILIATIONS

- Academy of Management
- Dutch Academy of Research in Entrepreneurship (DARE)
- European Council for Small Business and Entrepreneurship (ECSB)
- Family Firm Institute (FFI)
- International Council for Small Business (ICSB)
- Entrepreneurial Research Society, Founding Scholar

PROFESSIONAL HONORS AND AWARDS (SINCE 2010)1

TROTESSIC	DNAL HUNUKS AND AWARDS (SINCE 2010)
2019	Best paper award (authored with Canovi, M., Ciravegna, L. & Rattalino, F.). Identity activation: how family owners' social and personal identities shape corporate entrepreneurship in family firms. 4th International Family Business Research Forum, 4-5 April, 2019, Monaco.
	Albert Page Award, from the Product Development and Management Association, given for Outstanding Professional Contribution, for the following paper: De Massis, A., David Audretsch, D., Lorraine Uhlaner, L. & Nadine Kammerlander, N. (2018). Perspective: Innovation with limited resources: Management lessons, from the German Mittelstand, <i>Journal of Product Innovation Management</i> , 35(1), 125-146. (See above).
2018	Best paper Contribution to Practice award, (co-authored with Yan Du and Ann Jorissen), Outside Director and the Disclosure of Firm-Specific Information to the Board of Directors in Privately Held Firms, awarded at IFERA (International Family Enterprise Research Academy), July 3-6, 2018, Zwolle, the Netherlands.
	Family Firm Institute, London, UK. Advanced Certificate in Family Advising.
2016	Best inspirational paper award (authored with Jan-Philipp Ahrens, Michael Woywode, and Jan Zybura), The Janus-Face of CEO Retention: CEO Succession & Performance under Unity of Ownership & Control, awarded at 2nd International Family Business Research Forum, September 15-17, 2016 in Naples and Capri.
	GLOBE Robert J. House Best Research Paper Award. Received designation of "Highly Commended" for the following paper: Stephan, U., Uhlaner, L.M., & Stride, C.B. (2015). Institutions and social entrepreneurship: The role of institutional voids, institutional support, and institutional configurations. Journal of International Business Studies, 46(3), 308-331.
2011	Best Paper Award, 7 th Workshop on Family Firms Management Research, Witten, May 27-29.
2011	Honorable Mention, Best Paper, 11 th Annual IFERA World Family Business Research Conference, Palermo, June 28-1 July.
2008	Nominee, Strategic Management Society best conference paper for Practice Implications Award.
2007	Honorable Mention, Best Paper, Family Enterprise Research Conference, University of Monterrey, Monterrey, April 27-29.
2002	Nominee, Best Paper Award, 13 th annual Family Business Network International Conference, Helsinki.
1999	Distinguished Service Award, Eastern Michigan University Department of Management, College of Business, for establishment of the entrepreneurship major within the Department of Management, Ypsilanti, MI.
1990	Nominated for Best Paper Award, International Council for Small Business Conference,

Washington, D.C.

1986 Recipient, Pre-dissertation fellowship: Netherlands-America Foundation.

RESEARCH GRANTS / EXTERNAL FUNDING 1

2017-2021	Senior Advisor, Privately Held Firms with Multiple Owners: The Role of family and Responsible Ownership, project directed by Jiri Hnilica, the University of Economics, Prague, Funded by the Czech Science Foundation.
2013-2018	Member, Project Advisory Board, Cultural pathways to economic self-sufficiency and entrepreneurship: Family Values and Youth Unemployment in Europe (CUPESSE), Cooperation Programme/Theme 8/Socio-economic Sciences and Research & Innovation. Dr. J. Tosun, Coordinator.
2008-09	Co-director. Research subsidy from the Dutch Ministry of Economic Affairs, for research on family business and corporate governance in privately-held firms.
2003-07	Project director: Research contract from Fortis Bank, MeesPierson Bank, and Arenthals Grant Thornton Accountants and Advisors, to launch the European Family Business Institute.
2000-07	Project director: Several short term contracts with Panteia BV (formerly EIM Business and Policy Research BV to carry out joint research initiatives on entrepreneurship, knowledge management, family business, business transfer and other topics.
2006	Project director: Research contract from the Family Business Network International (and JP Morgan) to research the topic of Responsible Ownership.
2003	NWO grant application. Managerial behaviour in the entrepreneurial and small business sector across Europe and its implications for growth. Deemed as acceptable for award in European Science Foundation Competition. (Not funded because the other two countries did not receive funding).
2000	Project director: Grant, Dutch Ministry of Economic Affairs, to launch the part-time major in Entrepreneurship at the Business School at Erasmus University Rotterdam, Rotterdam.
1997-99	Project director: Coleman Foundation grant to stimulate entrepreneurship awareness in college students and develop an entrepreneurship major at Eastern Michigan University, Ypsilanti, MI.
1987-89	Project director: Several grants, including two from the State of Michigan and one from the U.S. Small Business Administration, to launch and execute the research project Managing the growing firm.
1986	Project director: Grant from the State of Michigan to launch The Presidents Forum at Eastern Michigan University, Ypsilanti, MI.

UNIVERSITY TEACHING EXPERIENCE (SINCE 2000)¹

2010-2023 EDHEC Business School: Courses/modules taught

Masters in Management:

Entrepreneurship and innovation courses:

Innovation Management

Entrepreneurship Business Planning New Venture Creation Growth Management

Other Management courses

Organization Diagnostics and Performance

Managing Human Capital (Human Resource Management)

(course coordinator)

Corporate Governance

French Business

Family Business (Also for the Family Business M.B.A.)

Methods courses

Introduction to SPSS

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Research Methods

2008-2010 Nyenrode Business University (MBA):

Entrepreneurship Research methods

2000-2007 Erasmus University Rotterdam M.Sc.; M.B.A.):

Entrepreneurship Business Planning Family Business, Corporate Governance,

Quantitative Methods in Research

1981-2000 Eastern Michigan University: (Bachelors and M.B.A.).

Entrepreneurship,

Human Resource Management

Organization Behavior, Theory and Development (various courses)

Strategy Capstone course (Coordinator of the course)

1979-1981 Michigan State University (B.S, Ph.D)

Organization behavior, theory and development (various courses)

Introduction to HRM

PH.D. DISSERTATIONS SUPERVISED

Berent-Braun, M. (2010). Does ownership matter? Ownership dynamics, ownership social capital and responsible ownership in private firms, Nijenrode Business University.

Teeffelen, L. van (2010). Exploring success and failure in small firm business transfers, Nijenrode Business University.

Zhou, H. (2010). Knowledge, entrepreneurship and performance, Knowledge management in SMEs, Erasmus University Rotterdam, Faculty of Economics, September 9. (Also promoter: prof. dr. A.R. Thurik).

PH.D. DISSERTATION COMMITTEES/ EXAMINER

De Groot, M.B.T. (2021). Cracking the Code on Wealth Preservation: It is not about money: A study of wealth preservation in enterprise families who share ownership of multiple assets and multiple entities across multiple generations, Vrije Universteit Amsterdam (Promotor: Prof. Tom Elfring and Co-promotor: R.O. Mihalache)

Rossano-Rivera, S. (2018). Entrepreneurial behaviour of academics within the context of educations, Vrije Universiteit Amsterdam. (Promotors: Prof. Peter van der Sijde and Prof. Thomas Baaken).

Stepien, P. (2016). Essays on Informal Institutions and Entrepreneurship, University College London (Promotors: Prof., Julia Korosteleva and Prof. T. Mickiewicz).

De Maere, J. (2013). Essays on corporate governance in Belgian private firms: determinants of board and firm-level outcomes. University of Antwerp (Promotors: prof. dr. A. Jorissen; prof. dr. C.F. van der Elst).

Matser, I. (2012). Strategic resources and family firm performance. University of Utrecht. (Promotors: prof. dr. A. Buijs and prof. dr. R.H. Flören).

Michiels, A. (2012). Essays on executive compensation and dividend policy in privately-held family firms. Universiteit Hasselt, (Promotor: Prof. dr. W. Voordeckers; Co-promotor: prof. dr. N. Lybaert).

Molly, V. (2009). The heterogeneity of the family business: Goal orientation, intergenerational differences and succession, University of Antwerp. (Promotor: prof. dr. E. Laveren).

¹Work from 1980-1999 conducted under the professional name of Lorraine Uhlaner Hendrickson.